

Appendix to Minutes dated 2 November 2018

The Chair of the Committee has asked for the following updates to be appended to the minutes of the meeting held on 2 November 2018.

Email sent to Committee Members on 21 January 2019

Do Occupational Therapy shortages cause an issue with hospital discharge?

Portsmouth Hospital Trust employs OT staff to conduct initial assessments for people in acute hospital who are in need of support from an OT and these services are responsive and do not, (as a rule) hold up discharge unnecessarily. Portsmouth City Council and Solent NHS Trust employ OT in the community. Whilst there is often a waiting list for OT assessment, this does not usually impact on discharge from hospital.

ASC budget and a plan to address the overspend

ASC have drafted a strategy that has been briefed to the Cabinet and Leader of PCC and to staff and partners in the City. The strategy talks about the changes that ASC intend to make to the way it operates and has been submitted to the Committee. The last page of the strategy briefing links the changes to savings that aim to bring ASC into financial balance by the conclusion of the 2021/22 financial year.

Adult Services - Sustainability Strategy Summary - Plan on a page

Challenges and Shifts

| Challenges | Strategic Shifts |
|--|---|
| <ul style="list-style-type: none">▪ Money – reducing budget and significant overspend▪ Quality – how do we drive up quality and ensure what we commission is what we need▪ Outcomes – move to outcome focused commissioning and delivery with people at the centre | <ol style="list-style-type: none">1. Position technology at the heart of the care and support offer2. Shift and share responsibility with communities and allow people to have control3. Target and focus PCC investment in effective reablement4. Develop the health & care market to focus on meeting individual care and support needs. Incentivising providers to deliver outcomes not traditional time and task functions5. Bring together all PCC regulated services into one service area to enable quality and maximum effectiveness. |

2 www.portsmouth.gov.uk

Children's Social Care Plan on a Page and response to issues previously raised in connection with the overspend on Care Costs.

Background and Context

1. The Children and Families portfolio is currently projected to overspend in 2018-2019 by around 25%. The vast majority of the additional spend pressure relates to the costs of providing care for looked after children. We have many more looked after children in Portsmouth than historically has been the case, in line with a clear national trend. While the numbers of very young children taken into care has not increased, the numbers of older children and - particularly - teenagers has increased significantly. An increase in the need for more expensive external residential care has put particular pressure on the budget.
2. In 2016 a broad sustainability strategy was agreed by the Cabinet, with the overall title "Stronger Futures". There was a strong emphasis in that programme on developing more extensive, better targeted early help to reduce the number of referrals to statutory social care. The additional early help offer was created, by reshaping rather than adding to what remained a relatively small budget, and Ofsted judged the quality of the service to be good. It has also helped us to identify better children needing support so that fewer children are being referred straight to social care without being previously known to be vulnerable. It has not yet led to a reduction of referrals; arguably it has given us a better line of sight over real need given that in 2014 Ofsted found the council to "require improvement" because children who should have had social care support were not receiving it.
3. The service has now developed a second phase of the programme, "Stronger Futures 2". In addition to a continued focus on early help and prevention, the programme is designed to strengthen statutory child protection work by bringing in more support from adult services - following an evidence based model developed elsewhere in the country. It is also designed to make our care offer more sophisticated and effective (and in the process, where possible, less expensive).
4. The Stronger Futures 2 programme is set out on the page attached.